EXHIBIT TT

- 1 Call Date: 11/05/2018
- 2 Call Duration: 09:12
- 3 Call Begin [] Call End []
- 4 Call Participants:
- 5 Rick Singer
- 6 John
- 7 **File Name:** 8802 2018-11-05 21-33-16 11187-001
- 8 Bates No.:
- 9
- 10 JOHN: [00:00] Hey, Rick, how are you?
- 11 SINGER: John, where are you at?
- 12 JOHN: I'm in Texas. I'm in Dallas heading back to Houston
- tonight. Had a big dinner meeting here with another
- 14 client.
- 15 SINGER: OK.
- 16 JOHN: Flying back. I'm back in the US. I came in from,
- 17 uh, Saudi Arabia was last week.
- 18 SINGER: And how was it?
- 19 JOHN: Uh, interesting. It's -- a lots different. You
- 20 know, things are, you know... Have you been to Saudi
- 21 Arabia before? It's -- it's pretty dry and stiff. You
- 22 know, both no liquor and not a lot of fun. But it's even
- a bit more somber these days with the whole Khashoggi

- thing. No one makes any jokes, who's listening where,
- 2 you know.
- 3 SINGER: Right. Did you -- did you guys enjoy yourself at
- 4 least on the whole trip?
- 5 JOHN: Oh, it was all business. That was business. I met
- 6 Leslie in Paris after. That was all business stuff.
- 7 SINGER: Oh, OK. I got you.
- 8 JOHN: Yeah, so I was in Saudi and Dubai and Abu Dhabi and
- 9 Kuwait and then back over here. Oil client. Yeah.
- 10 SINGER: OK.
- 11 JOHN: Yeah.
- 12 SINGER: So here's -- so here's where we are.
- 13 JOHN: How you doing?
- 14 SINGER: I'm good. So (inaudible).
- 15 JOHN: When was your call -- when does your application
- thing get done? What's the deadline on all that stuff?
- 17 SINGER: [01:00] Well, we just finished November 1st, which is
- the huge deadline. Uh, because, remember, that's early
- 19 action, early decision.
- 20 JOHN: OK.
- 21 SINGER: Now we have a November 15th and a November 30th and
- then pretty much life is, uh, much easier.
- 23 JOHN: Oh, after November 30th. OK.

- 1 SINGER: Yeah, because the UCs are due November 30th. USC is
- due November 30^{th} , all that. So -- but let me give you an
- 3 update.
- 4 JOHN: OK.
- 5 SINGER: So, um, we got the Stanford spot. They want to know
- if you want it because I have to pay the coach, um, right
- 7 away. Harvard I'm working through to try to get us 1 or
- 8 2 spots. It will not happen for several months before I
- 9 even know anything because --
- 10 JOHN: Mm-hmm.
- 11 SINGER: -- they are still working... You know, the kids
- from this year haven't even been admitted. And then I'm
- working on a second spot at Stanford. So the sailing
- spot that we have, [02:00] that we'll pay the coach, um,
- he doesn't care if it's a sailor or not.
- 16 JOHN: OK.
- 17 SINGER: He doesn't care one bit. One bit. So it could be
- whatever we want. Um, but again, I got to let him know
- if we want that.
- 20 JOHN: OK. How soon is that? What's his -- his deadline
- 21 because I thought we'd wait until -- not wait but we'd
- have until like the fall or something. Or until like the
- 23 spring (inaudible).
- 24 SINGER: Well, not until the fall because --

- 1 JOHN: The spring I thought. This coming spring.
- 2 SINGER: Yeah. So it'll be -- it prob-- let me -- I'll have
- 3 to go and talk to him, try to talk to him tomorrow. But
- 4 it --
- 5 JOHN: OK.
- 6 SINGER: He just wants to make sure that he -- before he goes
- 7 out and recruits a ton of kids, he wants to make sure
- 8 that he's know he's got somebody for next year.
- 9 JOHN: Right. And what does he need short-term? Does --
- 10 he needs the 175 grand right away?
- 11 SINGER: No, no. He's (inaudible) in good shape. I mean we
- 12 already gave him some money for his coaches.
- 13 JOHN: Yeah.
- 14 SINGER: He just wants to solidify the spot as a guarantee
- for sure because he need-- he needs to recruit. See,
- this year was his girl year [03:00] and next year he's
- 17 going to split it between boys and girls because the team
- is co-ed, of what he's going to get. So he doesn't want
- 19 to overload too much on girls but not enough in all that.
- 20 So that's why he needs to know right away. But I will
- 21 have that conversation with him in the next day or two to
- find out when our --
- 23 JOHN: OK.
- 24 SINGER: -- drop dead date is.

- 1 JOHN: All right. So you're telling me he's going to want
- 2 something this -- before like Christmas kind of thing.
- 3 Is that true or is that...?
- 4 SINGER: It sounds like it, yes.
- 5 JOHN: Ugh. OK.
- 6 SINGER: Sounds like it.
- 7 JOHN: Because (inaudible) seen the school. They seen the
- 8 school when they were doing like water polo camp there.
- 9 SINGER: No, no. I know that. I know that. So let me --
- 10 JOHN: I mean, what am I committing myself? I don't want to
- 11 be a jerk here but, you know, what am I committing myself
- 12 to? Because that's the other thing I need to understand
- because, you know, budget wise and everything and I'm not
- 14 --
- 15 SINGER: Yeah, I don't think --
- 16 JOHN: I'm not like a super-gazillionaire here where I can
- just throw away millions. Yeah.
- 18 SINGER: No, I know that. Um...
- 19 JOHN: Liquidity wise. What -- when I do -- if I pull the
- 20 trigger, say I pull the trigger, what does that really
- 21 mean? This (inaudible)?
- 22 SINGER: I think that you're not -- I think that you're not -
- 23 -
- 24 JOHN: (inaudible).

- 1 SINGER: -- pull -- you're not -- it'll be no more than
- 2 (inaudible) million and my hope is it's 1,500,000 total
- 3 [04:00] for both.
- 4 JOHN: OK. So it's between 1 -- 1,500,000 and 2,000,000?
- 5 SINGER: Correct.
- 6 JOHN: If they go -- if they go to these schools? If they
- 7 go to a lesser school it's 300 grand --
- 8 SINGER: Then it's a lot less.
- 9 JOHN: -- (inaudible).
- 10 SINGER: Yes, absolutely.
- 11 JOHN: Yeah. And if I pull the trigger, that means I have
- 12 to commit to him and pay (inaudible) Stanford? What's he
- saying he wants? If I said yes, what does that mean?
- I'm also (inaudible) to him?
- 15 SINGER: Well -- well, right now... Essentially what I've
- told him... He wants a \$1,000,000. But I said to him we
- 17 can get him 500 now --
- 18 JOHN: Mm-hmm.
- 19 SINGER: -- and I -- if we get another spot at Stanford I'm
- going to push you -- I'm going to try to push you down to
- 21 750. OK. Just so he --
- 22 JOHN: OK.
- 23 SINGER: Because if -- here's my point to him. Help me get
- another spot at Stanford and then I can give the second

- 1 coach less and give you the million. Because I'd like to
- 2 stay around 1,500,000 to 1,700,000 overall at Stanford.
- 3 JOHN: For 2 slots you're saying?
- 4 SINGER: Correct, [05:00] correct.
- 5 JOHN: Is it some other coach? How does that work for him?
- 6 Does he -- is he screwing his colleague? Or (laughter) I
- 7 don't know how that works. He gets the lion's share and
- 8 someone else gets less?
- 9 SINGER: No, so what happens is -- it's like... I'll give
- 10 you an example. Like women's lacrosse is always looking
- 11 for help. Women's fencing, looking for help. This --
- 12 immediately they give us a spot, guaranteed spot, you --
- we pay the coach, we get it done, and the other spot so I
- can get 2. That's my goal.
- 15 JOHN: OK.
- 16 SINGER: But I'm going to -- but he wants to know where he
- 17 stands. That's why I'm going to have that conversation
- 18 with him in the next day or so.
- 19 JOHN: Right.
- 20 SINGER: At the same time --
- 21 JOHN: (inaudible) helping (inaudible) --
- 22 SINGER: -- I'm working on how --
- 23 JOHN: -- three-quarters of a million this year,
- 24 (inaudible) this year. Period. And that's it. And

- then, you know, the rest you have to just, you know --
- 2 that's it for --
- 3 SINGER: Well --
- 4 JOHN: -- 2 years (inaudible).
- 5 SINGER: Well, that could be. I -- I will try to get him to
- 6 do that.
- 7 JOHN: Does he -- does he have time sensitivity on this
- 8 stuff or no, he doesn't really care?
- 9 SINGER: He does because he wants to figure out his
- 10 recruiting plan. So --
- 11 JOHN: Well, they (inaudible) money. I know (inaudible)
- because he got slots. [06:00] So there's 2 dimensions.
- 13 You've got the slot dimension, which he wants to make
- sure he fills out and gets real competitive people for
- the other slots.
- 16 SINGER: Correct.
- 17 JOHN: So then there's the -- the value of money.
- 18 Does he care about budget this year versus next year?
- 19 SINGER: No.
- 20 JOHN: You mentioned --
- 21 SINGER: No. Because we've already taken care of him for
- this year.
- 23 JOHN: He had the little small immediate need of 125, not a
- 24 big deal.

- 1 SINGER: Right.
- 2 JOHN: And now he's looking for the other, whatever,
- 3 million or million and a quarter?
- 4 SINGER: Right.
- 5 JOHN: Or 750 or whatever, 500.
- 6 SINGER: Correct.
- 7 JOHN: What'd we give him? 500? No, I only gave -- I gave
- 8 you (inaudible).
- 9 SINGER: You gave -- gave me -- yeah. You gave us 500.
- 10 JOHN: 150-- 175 or -- OK.
- 11 SINGER: Yeah. Yeah.
- 12 JOHN: So we could give him 5, we could give him 750 and
- call it a day. Not what happens if we go down that path?
- 14 Let's start (inaudible) understand. We say, "Yeah, I'll
- 15 give 750," but then they choose not to. Someone else
- could backfill or we could redeploy or how does that work
- 17 (inaudible)?
- 18 SINGER: Well, that would be -- that -- I --
- 19 JOHN: How -- how pregnant am I once I make this
- 20 (inaudible)?
- 21 SINGER: Well, we're -- we're -- we're pretty pregnant but
- there's always people who want the spot.
- 23 JOHN: Mm-hmm.

- 1 SINGER: So I just -- I -- I can't quarantee you that I can
- find another party. It depends on when that hits.
- 3 [07:00] So if it hits early then, yes, I can -- I can
- 4 probably find somebody. If it doesn't hit early then it
- 5 becomes more difficult.
- 6 JOHN: Right. But isn't that kind of unreasonable of him
- 7 to -- I don't know how this works (inaudible) because
- 8 when -- when we talked about it last year, (inaudible) go
- 9 to the schools, see them, and (inaudible) to make this
- 10 call.
- 11 SINGER: Sure. But -- but here's the difference, John.
- 12 JOHN: It's really hard.
- 13 SINGER: If you want a guarantee and you want the first spot,
- 14 you got to -- you got to decide early.
- 15 JOHN: Right. I didn't have that impression when we talked
- originally but that was -- I thought the timing would be
- 17 like spring. I had no problem. But now they haven't
- even seen any schools yet. Like ugh, I can't make the
- 19 call.
- 20 SINGER: Well, I --
- 21 JOHN: But --
- 22 SINGER: No, I -- so -- so give me a day or two and I'll get
- back to you. At the same time, I'm working on the

- 1 Harvard stuff and trying to get a second spot at
- 2 Stanford.
- 3 JOHN: All right, cool. And what is the Harvard timing?
- When you going to have a (inaudible)?
- 5 SINGER: I'm -- I'm hoping to have something around the first
- of the year or before -- before.
- 7 JOHN: OK. So we won't have anything there before we have
- 8 this call to make.
- 9 SINGER: Correct. Depends -- correct. Correct.
- 10 JOHN: [08:00] All right. (inaudible) right.
- 11 SINGER: And I'll get back to you -- I'll get back to you in
- 12 a day or two. Let me just, um, get some more definition
- 13 around this.
- 14 JOHN: All right. And that'd be great. So just a little
- 15 (inaudible) saying we got to make a blind choice. You
- know, it's hard to go wrong with something like that,
- 17 right? (laughter)
- 18 SINGER: That's true. And you already know what it's like to
- 19 live out there. I get it. Yeah.
- 20 JOHN: I know. But if they say, "Oh, I really want to go
- 21 to Harvard," then oh, shit. You know, I paid all this
- 22 money to Stanford. (laughter)
- 23 SINGER: I get you. I got you.
- 24 JOHN: That would be my luck, right.

- 1 SINGER: I got you.
- 2 JOHN: All right. But still a high class problem, right.
- 3 (inaudible).
- 4 SINGER: Absolutely.
- 5 JOHN: -- get into Harvard, right. They wouldn't get in
- 6 and so then (inaudible).
- 7 SINGER: And did I tell (inaudible).
- 8 JOHN: (inaudible) they don't get into Harvard so it was
- 9 (inaudible) but you didn't get in but you're going to
- 10 Stanford so, you know, count your blessings.
- 11 SINGER: I mean, you weren't going to get into either one,
- 12 let's just say, based on the numbers that it takes to get
- 13 in.
- 14 JOHN: Yeah, (inaudible).
- 15 SINGER: (inaudible) and they don't even play the sports,
- 16 right.
- 17 JOHN: Yeah. (inaudible) they had a 2% shot or whatever
- taking the test or whatever it comes out at.
- 19 SINGER: Right, right. So -- so I'll get back to you in a
- 20 day or two, all right.
- 21 JOHN: OK. Well, I [09:00] appreciate the update.
- 22 SINGER: OK. I'll let you know soon.

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1 JOHN: (inaudible). All right. And then in December

2 (inaudible) how you manage your overall operation because

I do think I could help you there.

4 SINGER: I got you. I know that.

5 JOHN: All right.

6 SINGER: All right, thank --

7 JOHN: (inaudible).

8 SINGER: OK, John. OK, bye-bye. [09:12]

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10 END OF AUDIO FILE